Training Workshop Programme 2010

# **Strategies and Tools for Effective Border Management**

26-27 October 2010, Les Fontaines, Chantilly, France

Managing borders in the 21st century is a complex and challenging task. Learn to develop border management strategies which strike the best possible balance between conflicting goals and to adopt an integrated approach to border management.



### INTRODUCTION

Managing borders in the twenty first century is a complex and challenging task. It is widely agreed that in a globalising world borders should be as open as possible; yet over the last decade governments have understandably been more anxious than ever to ensure that their frontiers are secured against threats. This innovative workshop is designed to help policymakers and practitioners develop border management strategies which strike the best possible balance between these apparently conflicting goals.

Led by expert tutors, the workshop will provide practical instruction on a range of topics which are often overlooked elsewhere, including: managing border crossings; monitoring and controlling borders between crossing points; facilitating inter-agency cooperation; managing maritime borders; and environmental and transboundary resource management. While the appropriate use of technological solutions will be explored, the workshop is not intended simply to showcase the latest technology. Rather, participants will be encouraged to adopt an integrated approach to border management which builds effective institutional mechanisms and maximises the effectiveness of available resources.

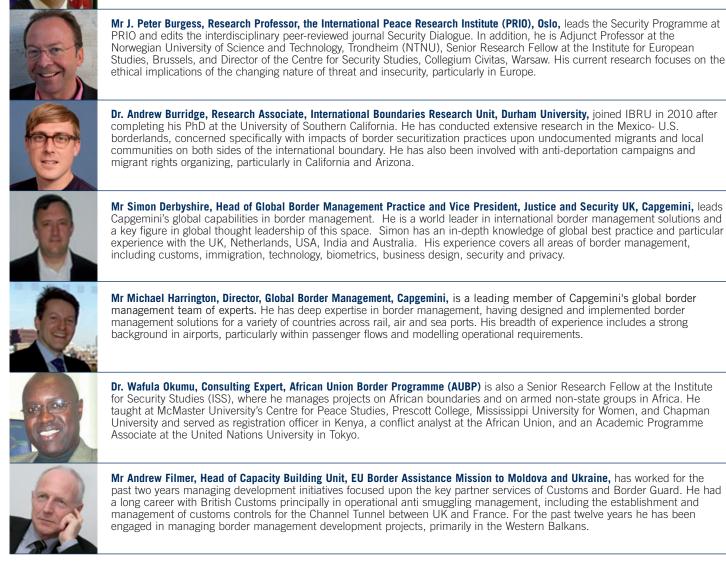
This workshop is being organised in collaberation with Capgemini, a global leader in consulting, technology, outsourcing and professional services. Capgemini have an international track record and deep experience in working with clients to solve their border management problems. They are regarded as thought-leaders, with decades of experience in delivering tramsformation programmes in the public sector.

# Who should attend? The workshop will be of particular value to:

- Customs and border partol officials
- Diplomats and foreign
- Coast guard officers
- Borderland planners and managers

- Police officers
- affairs officials Consular officials
- Boundary Commissioners
- Policy analysts

# Tutors



Dr. Andrew Burridge, Research Associate, International Boundaries Research Unit, Durham University, joined IBRU in 2010 after completing his PhD at the University of Southern California. He has conducted extensive research in the Mexico- U.S. borderlands, concerned specifically with impacts of border securitization practices upon undocumented migrants and local communities on both sides of the international boundary. He has also been involved with anti-deportation campaigns and migrant rights organizing, particularly in California and Árizona.

Mr Henry Bolton, Director, International Border Management, Crime & Terrorism Agency (IBCTA) is one of the world's leading experts on developing and implementing integrated border management strategies. After serving eleven years in the British army, Henry joined the UK police in 1990, developing criminal intelligence systems and major incident and crisis management procedures. In 1997 he joined the Organization for Security and Cooperation in Europe, leading the OSCE Borders Team and its border security and management activities. Henry formed the IBCTA in 2010 to assist international organisations and national authorities to strengthen their ability to identify transnational threats and related challenges and opportunities, and to establish the means to take appropriate action.

Mr J. Peter Burgess, Research Professor, the International Peace Research Institute (PRIO), Oslo, leads the Security Programme at

PRIO and edits the interdisciplinary peer-reviewed journal Security Dialogue. In addition, he is Adjunct Professor at the

ethical implications of the changing nature of threat and insecurity, particularly in Europe.

Mr Simon Derbyshire, Head of Global Border Management Practice and Vice President, Justice and Security UK, Capgemini, leads Capgemini's global capabilities in border management. He is a world leader in international border management solutions and a key figure in global thought leadership of this space. Simon has an in-depth knowledge of global best practice and particular experience with the UK, Netherlands, USA, India and Australia. His experience covers all areas of border management, including customs, immigration, technology, biometrics, business design, security and privacy.



Mr Michael Harrington, Director, Global Border Management, Capgemini, is a leading member of Capgemini's global border management team of experts. He has deep expertise in border management, having designed and implemented border management solutions for a variety of countries across rail, air and sea ports. His breadth of experience includes a strong background in airports, particularly within passenger flows and modelling operational requirements.

Dr. Wafula Okumu, Consulting Expert, African Union Border Programme (AUBP) is also a Senior Research Fellow at the Institute for Security Studies (ISS), where he manages projects on African boundaries and on armed non-state groups in Africa. He taught at McMaster University's Centre for Peace Studies, Prescott College, Mississippi University for Women, and Chapman University and served as registration officer in Kenya, a conflict analyst at the African Union, and an Academic Programme Associate at the United Nations University in Tokyo.



### **PROGRAMME**

Tuesday 26 October	0845-0930	Introduction: boundary making and border management
	0930-1030	<ul> <li>Border management challenges in the 21st century</li> <li>Managing borders is managing people</li> <li>Borders interfacing with cultures</li> <li>Borders existing beyond the 'border'</li> </ul>
	1030-1100	Refreshments
	1100-1230	Managing access and security I • Policy frameworks • 'Risk-based' approaches to access management • Appropriate use of intelligence • Case studies
	1230-1400	Lunch
	1400-1530	<ul> <li>Managing access and security II</li> <li>Managing inter-agency cooperation</li> <li>Case studies from the OSCE region</li> </ul>
	1530-1800	<b>Practical exercise</b> Working in teams, participants will test their border management skills in fictional scenario
	1600-1630	Refreshments
Wednesday 27 October	0830-0940	Building capacity and enhancing cooperation in border management: the experience of the European Union Border Assistance Mission to Moldova and Ukraine
	0940-1050	Border Management and security: an African perspective
	1050-1120	Refreshments
	1120-1230	<ul> <li>Management and security along the Mexico–USA border</li> <li>Bilateral and unilateral border management policies and activities</li> <li>Private involvement in border management and security</li> <li>Impacts upon border crossing communities and local residents</li> </ul>
	1230-1400	Lunch
	1400-1500	<ul> <li>Managing maritime space</li> <li>Rights and obligations in maritime zones</li> <li>Tools/resources for managing maritime zones</li> <li>Management in the absence of agreed boundaries</li> </ul>
	1500-1600	Transboundary environmental and resource management• Joint commissions• Transboundary oil and gas management• Transboundary water management• 'Parks for Peace'

IBRU reserves the right to modify the programme as necessary without notice to participants

### **The Venue**

Les Fontaines is the the training headquarters of Capgemini and is an exclusive retreat which combines modern comforts with historic splendour. Situated in Chantilly, France all the workshop teaching and accommodation will be based at Les Fontaines. For more information on the venue, please visit the website at **www.les-fontaines.com** 

Refreshments



1600-1630

1630-1700



**Closing discussion and wrap-up** 



#### **Cover picture:**

A group of illegal Mexican immigrants are seen leaping from the border fence to enter the United States near Tijuana, Mexico. (AP Photo/ Lenny Ignelzi)

### **INFORMATION**

# What will it cost?

The cost of the workshop will be  $\pounds$ 1,800 per participant. Fees for UK-based participants are normally subject to VAT of 17.5%.

We regret that payment can only be accepted in GBP sterling, however, we are able to accept payment by most major credit and debit cards.

Full payment MUST be received prior to the workshop to guarantee the booking. If full payment is not received by the deadline date of 6 October, any provisional booking will be cancelled. Any bookings made after 6 October will only be guaranteed with payment in full.

In addition to tuition and all course materials, the fees cover the following:

- accommodation in a single en-suite room at Les Fontaines for the nights of 25 and 26 October
- evening dinner on 25 and 26 October
- breakfast, lunch and refreshment breaks on 26 and 27 October.



### How to book

Places are limited and early booking is highly recommended:

- Contact the IBRU Events Team or complete the online booking form at www.durham.ac.uk/workshops/booking
- 2 Acknowledgement of the provisional booking will be sent by email with information on how to pay.
- 3 'If payment is not received by 6 October 2010, the reserved place will be cancelled and your booking placed on a waiting list' to 'the reservation will be suspended and you will be moved to a waiting list. Your place will only be confirmed when payment is received in full and if a place is still available.

## **Additional Information**

#### Additional Nights Accommodation

If you require any extra nights accomodation other than the nights included in the workshop fee, additional nights at Les Fontaines are available at a cost of 150 EURO for bed and breakfast or 200 EURO for dinner, bed and breakfast. Bookings must be made with IBRU and must be paid for in advance. No credit card payments can be accepted by the venue for additional nights.

#### Language

Teaching and workshop materials will be in English. We regret that we are unable to provide translation or interpreting services.

#### Cancellations

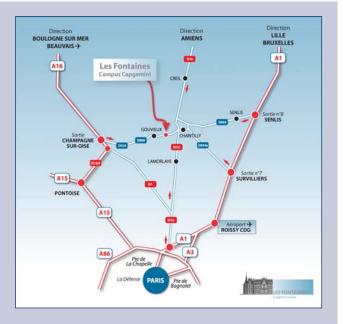
Cancellations must be received in writing not later than the 6 October 2010 and will be subject to a  $\pounds$ 50 cancellation fee, unless a substitute participant is offered. After this date the full registration fee will be charged for all cancellations.

#### Programme changes

IBRU reserves the right to modify the programme as necessary without notice to participants.

### Travel to Les Fontaines

Les Fontaines is located on the outskirts of the town of Chantilly, approximatley 50KM north of Paris, France. It is easily accessable from Paris Charles de Gaulle Airport by taxi or by train from central Paris. More detailed travel and other administrative information will be provided following registration.



### **Contact Information**

If you have any questions about the workshop please contact the IBRU Events Team.

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